Influence to Impact: Strategies and Tactics For Today & Tomorrow





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Yes, it is tough out there...





You Are Broadcasters



Truth or not?

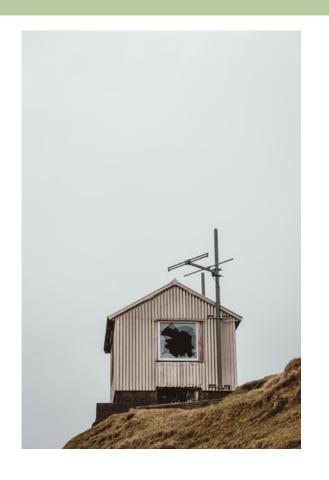
Whether we believe about what is going on is true or exaggerated is not near as important as what our clients /audience believes.

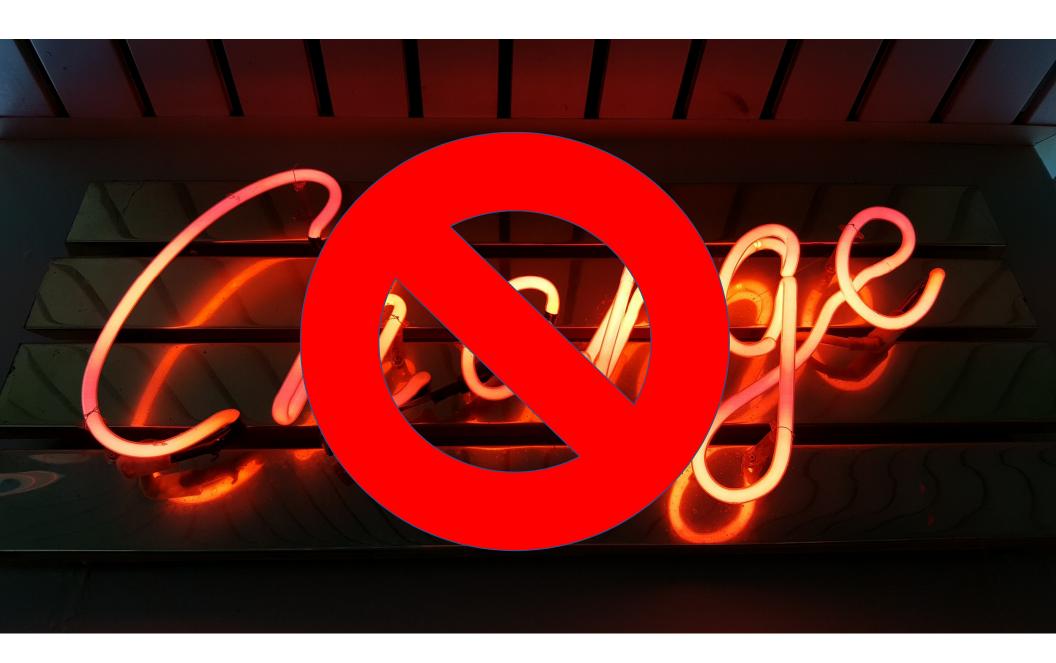
Mr. Mom" that really speaks to this, and here's the important clip:

https://www.youtube.com/watch?v=C9zdNHPECyE.



"We've always done it that way."









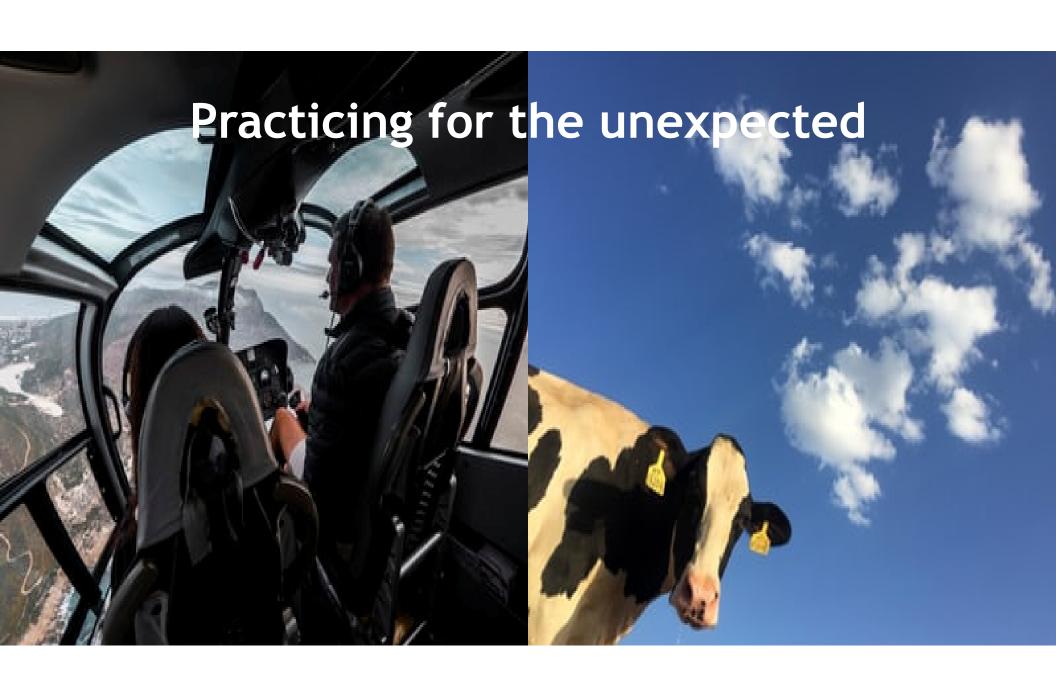
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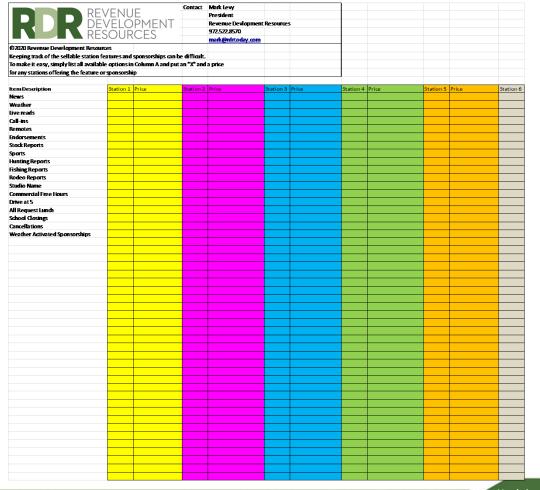




Revenue
Speed- how fast can you do it for me?
100% co-op plans expiring in
March, April, May
TP with take out

- Nordstrom's
- "Of course we'll cancel/postpone your schedule, but would you mind if I ask you a couple questions first?"

- Nordstrom's
- What does your team have to sell



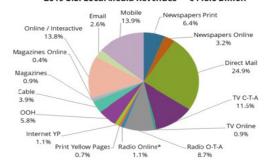


- Nordstrom's
- What does your team have to sell
- Reallocation of resources: know who was getting your \$\$ & why

BIA Advisory Services 2019 data on top, with new forecasts for 2023 below.

This is "media climate change," and it's happening before our very eyes.

2019 U.S. Local Media Revenues - \$148.6 Billion



Source: BIA Advisory Services, June 2019



BIA Estimated 2019-23 **U.S. Local Advertising** Direct Mail was still #1

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BIA reports:

China - anticipated 20-30% ad revenue decline

- Google & FB have not been as severely impacted, while Amazon platform will feel the impact due to many smaller sellers.
- \circ 1 important factor: about 40% of annual consumer ad budgets occur during holiday period in 2ND half of year. If recovery occurs as anticipated, impact on local advertising will be somewhat mitigated.
- o Note: impact on local advertising will differ based on media & specific business verticals & will vary from market to market.
- Certain verticals hurting, but are they your verticals?



- ✓ Nordstrom's
- ✓ What does your team have to sell?
- ✓ Reallocation of resources: Know where \$\$ went & why
- ✓If you don't have competitive advantage don't compete. Every broadcaster in your market does/can offer same things:



- ✓ Nordstrom's
- ✓ What does your team have to sell?
- ✓ Reallocation of resources: Know where \$\$ went & why
- ✓If you don't have competitive advantage don't compete. Every broadcaster in your market does/can offer same things:

Broadcast, Digital, OTT

✓ Must call everyone!



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- ✓ What does your team have to sell?
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- ✓ Must call everyone!
- √ Virtual Video Lunch with key clients



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- ✓ What does your team have to sell?
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- ✓If you don't have competitive advantage don't compete. Every broadcaster in your market does/can offer same things:

- √Must call everyone!
- √ Virtual Video Lunch with key clients
- ✓ Growing Skillsets



These are my favorite 5 books that I recommend all sales people read:

How to Become a Rainmaker: The Rules for Getting and Keeping Customers and Clients by Jeff Fox

Never Split the Difference: Negotiating As If Your Life Depended On It by Chris Yoss

Selling The Invisible by Harry Beckworth

Does Your Ad Dog Bite (Or Is It Just a Show Dog?) by Roy H. Williams



And Paul Weyland's "Successful Local Broadcast Sales!"



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- ✓ Growing Skillsets
- √Where is your "Advertising Info?"



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- ✓If you don't have competitive advantage don't compete. Every broadcaster in your market does/can offer same things:

- √Must call everyone!
- √ Virtual Video Lunch with key clients
- √ Growing Skillsets book report?
- √Where is your "Advertising Info?"
- √ Features or benefits?



- ✓ Nordstrom's
- ✓ What does your team have to sell?
- ✓ Reallocation of resources: Know where \$\$ went & why
- ✓ If you don't have competitive advantage don't compete. Every broadcaster in your market does/can offer same things:

- ✓ Must call everyone!
- √ Virtual Video Lunch with key clients
- ✓ Growing Skillsets book report?
- √Where is your "Advertising Info?"
- √ Features or benefits?
- ✓ Critical now 24/7 Mon- Sun: advertisers must reach more of your "potential buyers" (not audience)



Great time to look at

- account breakdown
- profitability of accounts
- customer service
- what sellers sell



1. Role play helps with VISION

2. VISION helps see future "OPPORTUNITIES IN DISGUISE!"

Too good not to include (from John Maxwell)

- P Predetermine your course (best time to break something is when it isn't broken)
- L Layout goals
- A Adjust priorities
- Notify key people
- A Allow for acceptance
- H Head to action
- E Expect "opportunities in disguise" because motion causes friction
- A Always point to success
- D Daily review of progress



"I'm sorry. I should not have done/should have done/should not have said/should have said_____.

What can I do to make it up to you?"

BE NICE!









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